

# TABLE OF CONTENTS

Letter from the Chief	1
Mission, Vision, Values	2
Organizational Chart	3
Office of the Chief	4
Chief of Staff	4
Administrative Bureau	5
Administrative Services Division	5
Support Operations Division	8
Operations Bureau	11
Criminal Investigations Division	11
Uniform Division	14
Appendix	18
Appendix A: Precinct Map	18
Appendix B: Crime Data: Uniform Statistics 2008 – 2018	19
Appendix C: Part 1 Crimes/Statistical Data 2008 – 2018	20
Appendix D: Personnel Allocations 2008 – 2018	21

# BOARD OF COMMISSIONERS



Charlotte Nash Chairman



Jace Brooks District 1



**Ben Ku** District 2



Tommy Hunter District 3



Marlene M. Fosque
District 4

# COUNTY ADMINISTRATION



**Glenn Stephens**County Administrator



**Phil Hoskins**Deputy County Administrator

## LETTER FROM THE CHIEF

The year 2018 was a year that not only challenged us as a department but also brought us closer together as a family. We continued with our established precedent of success in our ability to provide services throughout Gwinnett County. Among the accomplishments were:

- We continued with the goal of providing justice to victims and their families. The FBI's Uniform Crime Reporting Program's most up-to-date reports showed that the 2017 national average clearance rate for homicide cases was 61.6 percent. Our Homicide Unit continued their diligent work throughout the year and reported an 89 percent clearance rate for 2018.
- Our community outreach efforts have received positive feedback for many years and we appreciate the interaction it gives us with our citizens. We held our Multi-Cultural Festival, Public Safety Fall Festival, and Coffee with a Cop events with great success. Each event brought great dialogue and interaction with the people we serve.
- Our Crime Prevention Unit worked with residents, businesses, and relevant stakeholders with a wide variety of classes to learn strategies to prevent crimes from occurring. The department offered 1,079 crime prevention programs that were attended by 44,332 residents.
- We held our Youth Police Academy for two weeks in the summer. One week is dedicated to middle school students while a second week is reserved for high school students.
- Our volunteer program delivered a total of 5,262 volunteer hours for police support valued at \$133,812.66.
- · Our Body Worn Camera project reached full implementation in our Uniform Division.
- We continued our expanded recruiting efforts and successfully hired 124 applicants for the position of Police Officer.

We also faced one of our darkest days in 25 years. On October 20, 2018, Police Officer Senior Antwan Toney #1808 was shot and killed in the line of duty. He responded to investigate a call in reference to a suspicious vehicle and one of the occupants opened fire on Officer Toney as he began to approach. The suspect, and his accomplice, fled the scene and officers conducted a 3-day manhunt to bring him to justice. The shooter, who was armed with a deadly weapon, was located by officers and refused to surrender. He was shot and killed by S.W.A.T. officers after presenting the weapon in a violent and threatening manner. The accomplice was captured and has since been sentenced to prison for his role in this horrific crime.

Although the department faced this tragic incident that will forever live with us, we also celebrated the life of a great officer and brother in blue. We did this all while remaining focused on providing our residents with the best law enforcement services possible. We constantly remind ourselves of our core values of Integrity, Courtesy, Pride, and Professional Growth. Through the delivery of professional law enforcement services, community engagement and effective partnerships, we have, and will, continue to keep Gwinnett County a great place to live and work.

A.A. Ayers





# MISSION, VISION, VALUES

## Mission

The Gwinnett County Police Department is committed to serving the community through the delivery of professional law enforcement services in an unbiased and compassionate manner in order to protect the lives and property of the citizens and improve the quality of life in our community.

## Vision

The vision of the Gwinnett County Police Department is to be regarded by the community we serve and our law enforcement peers as the leader of innovative policing and professional excellence.

## **Values**

**Integrity:** We are committed to achieving the public's trust by holding ourselves accountable to the highest standards of professionalism and ethics.

**Courtesy:** We will conduct ourselves in a manner that promotes mutual respect with the community and our peers.

**Pride:** We are committed to conducting ourselves in a manner that brings honor to ourselves, our department, and the community we serve.

**Professional Growth:** We are committed to developing future leaders through training and education.



# GWINNETT COUNTY POLICE DEPARTMENT EFFECTIVE DECEMBER 29, 2018



## OFFICE OF THE CHIEF

The mission of the Gwinnett County Police Department's Office of the Chief is to provide direction and leadership to the members of the Department and to ensure that the integrity and high standards of the Department are maintained while planning for the future to ensure the delivery of the highest quality law enforcement services to all of our citizens.

The Office of the Chief is composed of the following: Chief of Police, Administrative Staff, Chief of Staff, Promotional Coordinator, and the Public Information Office.



A.A. Ayers Chief of Police

## Chief of Police

The Chief of Police is ultimately responsible for the planning, directing, coordinating, controlling and staffing of administrative and operational activities of the Department. He has within his authority the responsibility to, at his discretion, appoint, promote, demote and terminate personnel within the Department; oversee all departmental fiscal activities: ensure the enforcement of all rules and regulations; serve as the official representative of the department when required by protocol; and perform any other executive action that may directly or indirectly effect the Police Department. The Chief of Police reports to the County Administrator and to the Board of Commissioners all departmental activity as required.



Major J.D. McClure Chief of Staff

## Chief of Staff

The position of Chief of Staff is filled by a Police Major. The Chief of Staff oversees the Public Information Office. The Chief of Staff or his designee serves as the promotional coordinator. Additionally, the Chief of Staff is responsible for coordinating with the Law Department all issues regarding lawsuits, legal opinions, and human resources issues requiring legal guidance

#### **Promotional Coordinator**

The Chief of Staff, or his designee, will serve as the Promotional Coordinator to act as the liaison with the Department of Human Resources for all promotional processes. The coordinator will have the authority and responsibility for administering the Department's role in the process and will keep the Chief of Police apprised of matters pertaining to the administration of the promotional process.

## **Public Information Office**

The Public Information Office is responsible for coordinating the Department's response to media inquiries, assisting news personnel in covering routine news stories, acting as a liaison at major incident scenes, providing on-call response to news media, and preparing and distributing news releases.

Media Releases	Interviews
253	578

## ADMINISTRATIVE BUREAU



M.B. West
Deputy Chief

The Administrative Services Division and the Support Operations Division are assigned to the Administrative Bureau. The Administrative Bureau is commanded by a Deputy Chief.

The Division consists of the following: Accreditation Unit, Fiscal Management Section, Human Resources Unit, Inspections Unit, Office of Professional Standards, the Planning and Research function, and Training Section.

The Administrative Services Division Commander is responsible for planning, directing, coordinating, controlling, and staffing of the administrative and operational activities for the Division. Personnel assigned to these functions report to the Administrative Services Division Commander.

The Administrative Services Division is responsible for providing assistance/ guidance to employees and staff members in resolving problems and issues as well as assisting in the interpretation of Merit Rules and Regulations and Department and County policies. Additionally, the Administrative Services' staff is responsible for developing the Department's Business Plan.

# Administrative Services Division

The mission of the Administrative Services Division is to manage the fiscal processes including budget and capital projects; to recruit personnel and investigate complaints; to conduct staff inspections; to coordinate the volunteer program; to oversee the basic and in-service training of departmental personnel; to maintain accredited status through the state certification program and the Commission on Accreditation for Law Enforcement Agencies (CALEA); and to provide administrative support in payroll and human resources.



P.T. Cronin
Assistant Chief

#### **Accreditation Unit**

The Accreditation and Certification Manager is responsible for coordinating the Department's efforts to maintain state certification and national accreditation standards.



## **Fiscal Management Section**

The Fiscal Management Section oversees the budget for daily operations and capital projects, monitors account balances and overtime to keep from exceeding allocations, processes all purchases and payments for the Department, and oversees expenditures and purchases to ensure compliance with County policy.

#### **Grants/Special Projects**

The Grants/Special Projects Coordinator is responsible for coordinating the development and administration of all grants from all sources. Examples include the Justice Assistance Grant (JAG) and Department of Homeland Security Grant. This position is also responsible for all contracts relating to Police operations. In addition, the Coordinator is responsible for projects assigned by the Division Director.

#### Alarm Reduction Unit

The Alarm Reduction Unit enforces the Gwinnett County Alarm Ordinance by registering all alarm users, tracking false alarm activations, billing and receiving fines from alarm owners for violations of the Alarm Ordinance.

In 2018, Gwinnett County Police Officers responded to 28,385 alarms and collected \$362,063 in false alarm fines. In an effort to reduce the number of false alarms and recover the associated costs, the following fee structure is in effect:

Response	Fee
1 <sup>st</sup>	\$0
2 <sup>nd</sup>	\$25
$3^{rd}$	\$50
4 <sup>th</sup> +	\$100

Following the fourth response, the violator is subject to a \$100 fee and the alarm registration may be revoked. A \$25 fee can be charged for a response to an alarm which is not registered with the Police Department.

#### **Human Resources Unit**

The Human Resources Unit processes payroll, timesheets, and position control; maintains personnel files; and addresses other personnel issues for an ever-increasing authorized strength of police employees. This Unit serves as liaison to the County's Department of Human Resources and Financial Services in such matters as FMLA, Accident/Property Loss reports, and Worker's Compensation. The Intern Program is also managed in the Human Resources Unit. The Human Resources Unit will process all internship applications, make selections and schedule all required hours.

## **Inspections Unit**

The Inspections Unit conducts staff inspections. A staff inspection is conducted within all organizational components at least once every three years. At his discretion, the Chief of Police may direct additional staff inspections. During an inspection, members of the inspection team have the same authority as the Chief of Police to examine Departmental property, records and documents.

## Volunteer Program

The Inspections Unit is responsible for the operation of the Volunteer Program. The Unit is responsible for processing all applications for volunteer service as well as placement and tracking of those volunteers.

Volunteer Training Hours	Volunteer Working Hours	Monetary Value
7,069.75	5,262	\$133,812.66

## Office Of Professional Standards

The Office of Professional Standards is composed of the following units: the Background Investigations and Recruiting Unit and the Internal Affairs Unit.

## **Background Investigations and Recruiting Unit**

The Background Investigations and Recruiting Unit is responsible for recruiting the most qualified personnel that reflect the demographics of the County and ensuring that these candidates are qualified and meet hiring guidelines established by the Department, Human Resources Department, and the Merit System Rules and Regulations.

In 2018, the department received 5,396 applications for both sworn and non-sworn positions and hired 124 police officers and 40 non-sworn employees.

#### **Internal Affairs Unit**

The Internal Affairs Unit is responsible for recording, registering and investigating complaints against employees of this Department; supervising and monitoring the investigation of alleged misconduct; and maintaining the confidentiality of investigations and records so that the integrity of the Department is maintained in an objective, impartial and fair manner.

In 2018, the Internal Affairs Unit investigated 110 allegations of misconduct, policy violations, or other inquiries. Of these allegations, 96 were sustained, four were not sustained, one was exonerated, five were unfounded, and four were administratively closed.

## **Planning and Research**

The Planning and Research Function is responsible for developing policies and procedures; analyzing police operations and statistics; conducting research and assignments authorized by the Chief; providing long-range planning and coordinating facility adaptation and design; analyzing demographic and social data as related to the demand for public safety services; conducting evaluations of activities to appraise the utility of existing policies, procedures or programs; analyzing performance; and preparing the Department's Monthly Report.

## **Training Section**

The Training Section is responsible for all training conducted in this Department, including basic recruit training and in-service training. Other responsibilities of the Training Section include, but are not limited to planning, developing, implementing and coordinating in-service, remedial, and advanced training programs; conforming to all Peace Officer Standards and Training (P.O.S.T.) Council rules, regulations and policies; maintaining Department and P.O.S.T. training records; administering the Gwinnett County Police Academy and the Field Training and Evaluation Program; providing quarterly firearms qualifications; providing all sworn personnel with legal updates and recent court decisions; identifying, selecting, and training qualified personnel as instructors; and conducting ongoing research in order to provide state-of-the-art programs which meet departmental needs.





C.L. Clemons Assistant Chief

## **Support Operations** Division

The mission of the Gwinnett County Support Operations Division is to operate the E-911 and Computer Aided Dispatch (CAD) system; coordinate emergency management for the County; provide operational support in fleet, ground and building maintenance for the Department; maintain evidence collected; and manage the maintenance and processing of police records.

The division consists of the following units: Communications Section, Office of Emergency Management, Records Management Section, Support Section, and the Technology Research Unit.

## **Communications Section**

The goals of the Communications Section are to receive calls from the citizens of Gwinnett County and dispatch emergency personnel as quickly and accurately as possible; to maintain rapid and accurate communications for the command and the control of personnel resources; and to ensure the safety of field personnel. The Communications Section is directed by the Support Operations Commander along with the Communications Manager who is responsible for the daily operations of the Section

There are three primary and distinct operational tasks of the Section: 911/emergency and non-emergency call taking, police dispatch, and fire/EMS dispatch.

The primary responsibilities of the Section are as follows:

- **Telephone Communications** receiving emergency and non-emergency calls from the citizens of Gwinnett County
- Radio Communications proper dispatch of all emergency and non-emergency calls for police service, fire and EMS; responding to all field requests, maintaining and monitoring unit status
- **Alarm Monitoring** responsible for the monitoring of the property room, evidence shed and evidence containers

The Gwinnett County Police Department conducts a 200-hour course for new communications officers which exceeds the 40-hour course required by the state.

911/Communications Activity	Number of Calls
911 Calls Received	459,532
Administrative/non-emergency (Incoming)	296,060
Total Calls Received	755,592
Administrative/non-emergency (Outgoing)	160,365
Calls dispatched (Police)	697,019
Calls dispatched (Lilburn)	35,990
Calls dispatched (Fire and Emergency Services)	98,052
Total Calls Dispatched	831,061

## Office of Emergency Management

The Office of Emergency Management is responsible for developing, evaluating and revising policies and emergency response plans for the protection of Gwinnett County residents, visitors and infrastructure. The cornerstone of these plans is the Gwinnett County Emergency Operations Plan. Emergency Management serves as liaison to, and coordinates emergency planning efforts with, county government departments; local, state, and federal governments; and community shareholders. Emergency planning efforts address a wide variety of potential hazards, including man-made, natural, and biological threats.

## **Records Management Section**

The goal of the Records Management Section is to ensure the entry of law enforcement information into the records management system and Georgia Crime Information Center database in a timely manner. It is also the goal to process all requests made under the Georgia Open Records Act in a timely manner and in accordance with all applicable and current laws. The section will also handle the permitting function for certain business/individuals.

The Record Management Section is comprised of three units:

#### **GCIC Unit**

The GCIC Unit is responsible for entry and removal of identified property that has been stolen or recovered. These files must be entered in GCIC/NCIC files within 12 hours after a Gwinnett County Police Department Incident Report has been completed. GCIC will make entries for all missing persons including runaways immediately. GCIC is required to participate in the record validation program established and administered by GCIC/NCIC. Additional responsibilities consist of the training of all agency employees who work with CJIS data, affected CJIS data, or use a CJIS network terminal. This training provides employees with a working knowledge of Federal and State regulations and the laws governing the security of information.

#### **Permits Unit**

The Permits Unit conducts background investigations on applicants and issues permits for persons involved in the sale and distribution of alcohol, escort/ dating service, solicitors, pawn shop employees and other individuals requiring police background checks. The Unit also provides fingerprints services and statements of 'no records' to persons requiring them.

During 2018, the Unit issued 7,463 permits, performed 569 criminal history background checks with 181 being for Business License and Revenue, fingerprinted 2.118 individuals, issued 77 denials/holds and contributed to the arrest of 34 wanted persons. The Unit also generated \$460,522 in revenue.

#### **Records Unit**

The Records Unit is responsible for obtaining, separating, assigning, processing, distributing and maintaining all incident, traffic accident, and arrest reports along with criminal histories, traffic citations, crime lab reports, investigative reports, and supplemental reports which are generated by the Police Department. The Unit is also responsible for the retrieval of all reports for dissemination to the public, court officials, and law enforcement officers. The Unit also answers the main switchboard lines and routes calls appropriately. The dissemination of reports will be consistent with state law and departmental policy. Requests submitted under the Open Records Act will be processed and handled in accordance with applicable laws. Open Records requests are taken by phone, email or in person. The Major over Records Management is responsible for overseeing the Records Unit and for the proper storage, retention, destruction, and distribution of records.

## **Support Section**

The goals of the Support Section are to manage ancillary support functions of the agency to include:

- Provide a safe and efficient environment for the secure storage of all evidence and property recovered by members of the Department
- Enhance the safety and security of the work environment for members of the police department and its visitors to the Headquarters facility
- Enhance service to the community by constructing police reports over the telephone, thereby eliminating the need for zone cars to be dispatched to calls generally considered informational or for report purposes that usually require no investigative follow-up
- Coordinate maintenance and construction projects at all police facilities
- Manage and maintain fleet operations in coordination with Gwinnett County Fleet Maintenance

The Support Section is comprised of four units:

#### **Facilities Management Unit**

The Facilities Management Unit is responsible for facility repairs and maintenance, and all construction-related projects. The Police Department has 10 facilities: Headquarters, Police Annex, five precincts, training academy, aviation hangar, and K-9.

## **Fleet Operations Unit**

The Fleet Operations Unit serves as the liaison between the Gwinnett County Police Department and the County's Fleet Management Division. The Fleet Operations Unit is responsible for maintaining all police vehicle records, completing vehicle service request, issuance or vehicles and the overall general maintenance of all police vehicles.

## Lobby Officer/Building Security/Tele-Serve

The Lobby Officer's responsibilities include screening visitors, vendors and deliveries to the Headquarters' facility; and monitoring security of the lobby, the building, parking lots and grounds to include video surveillance recordings. The officer enforces state law and county ordinances as needed and resolves conflicts in the lobby regarding incidents of a non-enforcement nature.

The Lobby Officer assists crime victims and other members of the public who enter the lobby of Police Headquarters by facilitating contacts with Investigators, Crime Scene Investigations Unit, Evidence and other personnel; fields inquiries regarding the criminal justice process and locations of the various government installations; and assists visitors who have difficulty understanding English in utilizing the Language Line as needed.

The Lobby Officer prepares reports on crimes and accidents beyond the scope or abilities of the Tele-Serve Unit and handles other duties as assigned.

Tele-Serve Operators are civilian employees who are responsible for handling calls for service and preparing police incident reports via the telephone or for citizens who come to police headquarters. Tele-Serve Operators are only authorized to complete certain types of reports as described in the Gwinnett County Police Department General Directives Manual.

## **Property and Evidence Unit**

The Property and Evidence Unit is responsible for properly recording, safeguarding, and storing all property that is secured into police custody. The Property and Evidence Room must be maintained as mandated by federal, state, and local ordinances. A chain of custody must be established and maintained until final disposal of property. It is also responsible for transporting evidence to the GBI crime lab, providing 24-hour on-call support, and ensuring all property is disposed of according to the statutory and departmental guidelines. The Property and Evidence Unit Manager is accountable for maintaining the Unit and for the proper storage and disposition of all property.

## **Technology Research Unit**

The Technology Research Unit is responsible for ensuring that the technology projects that the Department is adopting are tracked and followed through to completion. The Unit collaborates with various units to assist with prioritization and progress of these projects and to ensure that technology needs of the Gwinnett County Police Department are managed professionally.

## OPFRATIONS BURFAU



T.S. Doran **Deputy Chief** 

The Criminal Investigations Division and the Uniform Division are assigned to the Operations Bureau. The Operations Bureau is commanded by a Deputy Chief.

The Criminal Investigations Division is composed of two subordinate investigative sections. These are the Criminal Investigations Section and the Special Investigations Section.

#### Criminal Investigations Section

Burglary Unit, Crime Scene Investigations, Electronic and Financial Crimes Unit, General Unit, Homicide Unit, Motor Vehicle Theft Unit, Robbery Unit, and Special Victims Unit.

#### Special Investigations Section

Alcohol and Vice Unit, Crime and Intelligence Analysis Unit, Gang Unit, Narcotics Unit, Parcel Interdiction Team, and Technical/Intelligence Support Unit.

The primary functions of the Criminal Investigations Division are criminal investigations, documentation of investigative findings, scientific crime scene processing, narcotics and vice investigations, technical and undercover investigations, collecting, processing and sharing crime data and intelligence information.

K.J. Moran Assistant Chief

## **Criminal Investigations** Division

The mission of the Gwinnett County Police Criminal Investigations Division is to conduct follow-up investigations of criminal violations of the law and provide crime scene and evidence recovery services.

## **Criminal Investigations Section**

## **Burglary Unit**

The Burglary Unit is responsible for investigating commercial and residential burglaries, burglary attempts, and related crimes as directed by the Unit supervisor. Commercial cases are primarily business, church, and school burglaries. Residential cases are primarily home or dwelling burglaries.

## **Crime Scene Investigations**

The purpose of Crime Scene Investigations is to provide scientific investigative services to all branches of the Gwinnett County Police Department. Its purpose is also to provide photographic processing to the Gwinnett County Police Department and other branches of the county government at the discretion of the Chief of Police. CSI also maintains prisoner mug shots for photo line-ups and fingerprint arrest cards for fingerprint comparisons. These records are obtained from the Gwinnett County Sheriff's Office. Composite sketches may be prepared by CSI of suspects by computerized software programs or with the assistance of a Forensic Sketch Artist. CSI also performs marijuana drug identification.

#### **Electronic and Financial Crimes Unit**

The following are examples of the types of crimes investigated by the Electronic and Financial Crimes Unit: questioned document offenses, excluding deposit account fraud/bad check offenses, forgeries and embezzlements, financial transaction card theft/fraud, financial exploitation of elderly or incapacitated adults, theft by deception/conversion involving business records, bribery, computer fraud, information systems theft, and other violations of the Computer Systems Protection Act, insurance fraud, advanced fee loan scams, identity theft fraud, mortgage fraud, telemarketing fraud, internet crimes, electronic surveillance crimes, and other financial or electronic related crimes as determined by the Unit supervisor.

#### **General Unit**

The General Unit is responsible for investigating crimes involving thefts of physical property, entering autos, terroristic threats and acts, criminal damage to property, reckless conduct, stalking, battery, and other crimes as designated by the Division Commander.

#### **Homicide Unit**

Investigators assigned to the Homicide Unit primarily investigate adult felony crimes against persons including murder, assaults, kidnappings, missing persons and suspicious deaths.

#### **Motor Vehicle Theft Unit**

The Motor Vehicle Theft Unit is responsible for the follow-up investigation of stolen and recovered motor vehicles and related conveyances. The Motor Vehicle Theft Unit maintains a record of the vehicle impounds for one year. They also monitor the Gwinnett County contract wrecker service(s) responsible for the impoundment and storage of vehicles.

## **Robbery Unit**

Investigators assigned to the Robbery Unit primarily investigate armed robbery, robbery by force, robbery by intimidation, home invasion robbery, robbery by sudden snatch, and hijacking of a motor vehicle.

#### **Special Victims Unit**

The Special Victims Unit's primary responsibility will be the investigation of physical abuse against children under the age of 18 and sexual abuse/assaults against both children and adults. The Unit may also be responsible for the investigation of any other persons crimes against children under the age of 17 with the exception of robbery or homicide. This Unit is also tasked with the investigation of physical abuse, which is directed against persons who are 65 years of age or older. Other crimes targeting the elderly, such as financial crimes, will be investigated by the Unit most appropriate to the crime.

## **Special Investigations Section**

Total	Search	Drugs Seized	Currency		
Arrests	Warrants	(Retail Value)	Seized		
1,849	248	\$78,444,038	\$407,802		

#### Alcohol and Vice Unit

The Alcohol Unit is responsible for the enforcement of County ordinances and State laws related to the sale and consumption of alcoholic beverages. Alcohol inspections are conducted to ensure compliance with local ordinance and state law. Personnel assigned this function assist the Permits Unit and Occupational Tax Certificate Office.

Normally, personnel assigned to the Unit will conduct semiannual inspections of consumption-on-premises establishments. Additional inspections are conducted as new businesses open, as managers change, or when other conditions dictate.

The Vice Unit is responsible for the enforcement of county ordinances and State Laws such as: prostitution, gambling, some street level narcotics, counterfeit apparel and accessories, and Licensing and Revenue Office regulatory ordinances and offenses.

#### **Crime and Intelligence Analysis Unit**

The Crime and Intelligence Analysis Unit is responsible for systematically collecting, documenting, disseminating and storing crime and intelligence information in an effort to identify crime patterns and trends for operational deployment of personnel, tactical intervention, strategic planning, and management analysis.

The Crime Analysis function of the Unit processes crime data and information from sources such as incident reports, arrest reports, supplemental reports, field interview forms, as well as other agency reports and records in order to evaluate criminal activity in an effort to identify crime patterns and trends for operational deployment of personnel, tactical intervention, strategic planning and management analysis.

The Intelligence and Research function of the Unit processes data and information including but not limited to criminal conduct, terrorism and suspicious activities, individuals and vehicles. Personnel assigned to this function also conduct surveillance and assist in requests for the production of subpoenas and records.

### **Gang Unit**

The Gwinnett County Police Gang Unit is an investigative and proactive enforcement team intended to improve the quality of life for Gwinnett County residents. This is accomplished through direct enforcement actions in high crime areas and in areas of known gang patterns and trends, and the investigation of reported crimes involving gangs. The Unit is responsible for monitoring and tracking criminal street gang activity through traditional and non-traditional enforcement activities, investigative efforts, intelligence gathering, and intervention/education efforts.

The Gang Unit also assists other Criminal Investigations units on gang-related crimes and street level criminal activity in which CID has investigative responsibility such as a gang-related homicide. In addition, the Unit gathers and disseminates gang intelligence information to members of the Department for investigative purposes only and to other law enforcement agencies in compliance with established criteria

#### **Narcotics Unit**

The Narcotics Unit is responsible for the investigation and control of violations of the Georgia Controlled Substances Act, dangerous drug laws, model glue laws, prescription fraud, and elements included under section 16-13 of the Official Code of Georgia.

There are generally three categories of investigations handled by the Unit. First are those investigations of a short-term nature, typified by street-level users and sellers, which are often conducted through undercover stings. Second are sellers or suppliers of narcotics which require investigations to identify these offenders. Third are the activities of criminal organizations, which are typically long-term in nature and target distributors and transshipments that are using Gwinnett County as a base of operation.

#### **Parcel Interdiction Team**

The Parcel Interdiction Team is an investigative unit that focuses on locating illegal narcotics that are shipped through the mail, UPS, and FedEX.

## **Technical/Intelligence Support Unit**

The Technical/Intelligence Support Unit is subdivided into three components: Asset Forfeiture, the Joint Terrorism Task Force, and Technical Support.

#### **Asset Forfeitures**

Upon being notified within 20 days of a seizure of property or cash by an officer or investigator, the Asset Forfeiture Manager shall initiate forfeiture proceedings by having a DA file number assigned to the case. Verification will be made so that forfeiture of the property may proceed according to the laws of Georgia.

## **Uniform Division**



J.J. Jones Assistant Chief

The mission of the Gwinnett County Police Uniform Division is to respond to 911 calls for service; provide preventive patrol and criminal and traffic law enforcement; conduct preliminary investigations of incidents and traffic crash investigations; prepare case and incident reports; perform crime prevention efforts; enforce ordinances related to quality of life issues; and provide tactical response to critical incidents.

The primary responsibilities of the Uniform Division are as follows: preventive patrol, criminal law enforcement, traffic enforcement and control, preliminary investigations, case and incident reporting, accident investigation, crime prevention efforts, community relations, parking enforcement, tactical operations, and maintenance of public order.

The Uniform Division is composed of five patrol districts and the Special Operations Section

General Calls	Traffic Calls
377,414	133,216

### **District 1 - West Precinct**

West Precinct is the smallest geographical district, located along Interstate 85 and sharing a border with DeKalb County. This area is culturally diverse and is characterized by light to medium industry and numerous multi-family dwellings. West Precinct officers serve the cities of Berkeley Lake and Peachtree Corners as well as unincorporated parts of Gwinnett County to include Norcross, western Lilburn, and northern Tucker. The North Atlanta Trade Center is located in West Precinct.

#### District 2 – South Precinct

South Precinct is the second largest of the five districts geographically. It is a diverse area containing a large amount of single family homes, a few multi-family housing complexes, commercial areas and some rural space. The officers of South Precinct provide police services to unincorporated areas of Tucker, Lilburn, Stone Mountain, Centerville, Snellville, Loganville and Lawrenceville. They also work with the East Precinct to provide service to the incorporated city of Grayson.

## District 3 - North Precinct

North Precinct serves the cities of Buford, Sugar Hill and Rest Haven, as well as unincorporated cities of Suwanee and Lawrenceville. The district is made up of light to heavy industry and single and multi-family residences. North Precinct contains the Mall of Georgia, Coolray Field (home of the Gwinnett Stripers), F. Wayne Hill Water Treatment Plant, Mill Creek High School (the largest high school in Gwinnett County), and a small portion of Lake Lanier.

## **District 4 - East Precinct**

The East Precinct serves a 125-square mile area, which includes the city of Dacula, as well as unincorporated areas of Auburn, Loganville, Lawrenceville, Suwanee, and a portion of Grayson.

The tremendous growth in this district has increased the need for police services, and in response, the number of police officers assigned to the East Precinct has increased as well. As the population continues to grow in this district, we anticipate an even greater demand for police services and the subsequent addition of police officers to the precinct's staff. The staff and officers of the East Precinct are committed to providing professional police services and improving the quality of life for citizens throughout the district.

## **District 5 - Central Precinct**

Central Precinct serves some of the unincorporated areas of Duluth, Norcross, Suwanee, Lilburn, and Lawrenceville. This is a very busy district that includes Gwinnett Place Mall, Sugarloaf Mills Mall, the Gwinnett Arena, the Infinity Energy Center (formerly Gwinnett Center), the Center for Performing Arts, and the Hudgens Art Center. The precinct encompasses approximately 69 square miles and includes many subdivisions, apartment complexes, commercial and industrial areas, and portions of Interstate 85 and Highway 316.



## **Special Operations Section**

## **Accident Investigation Unit (AIU)**

The Accident Investigation Unit is responsible for the investigation of all fatal or life-threatening traffic crashes, which occur in Gwinnett County. The Unit is also responsible for the follow-up investigation for hit-and-run crashes. Additionally, a member of A.I.U. serves as a representative on the Gwinnett County Police Safety Review Board. With the approval of A.I.U. supervision, A.I.U. may investigate or assist with the investigation of complicated or disputed traffic crashes.

#### **Aviation Unit**

The purpose of the Aviation Unit is to provide air support to the Gwinnett County Police Department, and other County departments as needed. The Unit currently operates one helicopter. The Unit provides coverage 24 hours per day, with pilots on call during non-scheduled working hours.

#### **Crime Prevention**

The mission of the Department's crime prevention activities is twofold: to promote citizen participation in the reduction and prevention of crime through education and active support as well as to provide educational and safety-related programs based on community needs. This is accomplished through the development and presentation of various programs in response to the changing needs of the County, as well as maintaining established prevention, safety and educational programs. Officers assigned to conduct crime prevention activities work with patrol and investigative personnel to assist with special programs and to address community concerns.

Crime prevention duties include speaking to various groups on crime prevention methods, distributing crime prevention literature, staffing information booths, alerting victims on how to best avoid future victimization, developing crime prevention materials for use by the media, and developing or maintaining liaisons within neighborhood groups.

Crime prevention activities target programs by crime type and geographical areas based on crime analysis data. Programs also address community perceptions or misperceptions of crime in the community.

The crime prevention officers are responsible for the delivery of crime prevention programs to the community and to the maintenance of C.O.P.S. Programs within their district.

#### **DUI Unit**

This Department recognizes the real and present danger presented by the DUI impaired driver to the safety and welfare of our citizens. Therefore, the Department has established DUI enforcement as a high priority. Officers of this Department shall make every effort to detect and apprehend impaired drivers and shall be alert at all times for indications of DUI impairment in all contacts with motorists

The DUI Unit's primary responsibilities are that of the detection and apprehension of the DUI impaired driver. The DUI Unit is also responsible for selective traffic enforcement, traffic complaints, special details, and other special operations as deemed appropriate by the Special Operations Commander.

#### K-9 Unit

Recognizing the superior scenting abilities, keen eyesight, advanced hearing capabilities, and the ability to deter crime with his sheer presence, the trained canine is a valuable asset to the law enforcement community. Canine (K-9) teams are available to the Department on a 24-hour, on-call basis to track suspects and lost and/or missing persons, to locate hidden evidence of a crime, to search for suspects who are attempting to avoid arrest, to protect the public and police officers from death or injury, to prevent the escape of felons or violent offenders, and to detect the presence of a narcotic substance as well as explosive materials.



#### **Motor Unit**

The Motor Unit is responsible for selective traffic enforcement, traffic complaints, special details, and other special operations as deemed appropriate by the Special Operations Commander.

Officers assigned to the Motor Unit conduct traffic enforcement duties as specified in the General Directives Manual. Selective enforcement is based on citizen complaints and traffic crash data.

## **Quality of Life Unit**

The Gwinnett County Police Quality of Life Unit is a community-oriented, pro-active and complaint responsive enforcement team designed to improve the quality of life for Gwinnett County residents. The Unit accomplishes this by enforcing county ordinances and zoning regulations. The Unit's primary goal is to improve the quality of life for residents in Gwinnett County by selective enforcement in high crime and depressed areas.

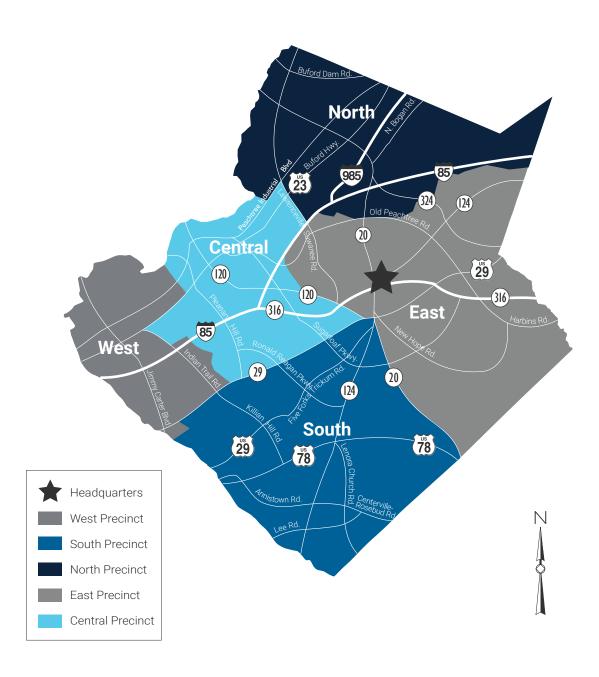
The Quality of Life Unit is a specialized component of the Uniform Division within the Special Operations Section. The QOLU is further divided into two distinctive squads, Police Enforcement and Code Enforcement. These squads are both proactive and reactive to quality of life complaints and violations.

### Special Weapons and Tactics Team/Hazardous Device Unit

It is the intent of the Gwinnett County Police S.W.A.T. Team to provide a highly-trained and skilled tactical team as a resource for the Gwinnett County Police Department in the handling of critical incidents in order to reduce the risk of injury or loss of life to citizens, police officers and suspects.

HDU is responsible for assisting the S.W.A.T. Commander with needs including but not limited to the handling of explosive devices, suspicious packages and tactical explosive breaching.

# APPENDIX A: PRECINCT MAP



# APPENDIX B: CRIME DATA: UNIFORM STATISTICS 2008 - 2018

	Calls Dispatched					
Year	Traffic	General	Accidents	Fatalities	Injuries	DUI Arrests
2018	133,216	377,414	26,451	61	5,894	1,339
2017	129,674	382,755	28,983	66	5,897	1,229
2016	143,734	414,866	31,499	47	5,863	1,531
2015	147,778	401,822	29,946	56	5,967	1,634
2014	162,705	405,580	25,675	44	4,866	907
2013	184,649	419,387	20,791	42	4,707	1,178
2012	205,281	441,408	22,350	37	4,828	2,471
2011	207,904	451,551	19,271	45	5,143	2,808
2010	194,200	431,839	19,821	54	4,818	2,634
2009	211,497	529,829	23,103	51	3,988	1,953
2008	192,095	532,440	24,971	50	3,906	1,786

# APPENDIX C: PART 1 CRIMES/STATISTICAL DATA 2008 - 2018

Crime	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Murder	33	35	20	25	34	25	29	26	29	28	36
Rape	135	155	182	157	173	152	155	128	155	177	194
Robbery	1,252	1,077	740	653	683	703	630	764	790	700	625
Aggravated Assault	701	639	622	579	574	584	557	705	753	718	799
Aggravated Battery	37	59	48	47	67	57	56	63	81	69	64
Total	2,158	1,965	1,612	1,461	1,531	1,521	1,427	1,686	1,808	1,692	1,718
Burglary	5,833	5,460	5,433	5,161	4,163	3,724	3,319	2,972	3,218	2,803	2,497
Theft	7,500	7,443	7,835	8,201	7,968	8,603	8,660	8,463	8,935	8,968	9,185
Auto Theft	2,095	1,834	1,516	1,240	1,125	1,196	1,250	1,372	1,238	1,464	1,576
Entering Auto	3,839	4,509	3,815	3,080	2,932	3,468	3,280	3,491	3,753	3,990	4,040
Arson	146	95	102	98	70	60	77	43	59	42	27
Total	19,413	19,341	18,701	17,780	16,258	17,051	16,586	16,341	17,203	17,267	17,325
Service Population	671,723	686,259	687,016	700,541	713,272	729,847	745,962	761,172	770,784	783,464	791,997
Authorized Sworn Positions	729	741	759	758	758	758	758	754	783	783	849
Officers/1,000 Population*	1.09	1.08	1.10	1.08	1.06	1.04	1.02	0.99	1.02	1.00	1.07
Violent Crimes/100,000	321	286	235	209	215	208	191	222	235	216	217

# APPENDIX D: PERSONNEL ALLOCATIONS 2008 - 2018

Authorized Personnel Strength				Turn	urnover Hired			
Year	Sworn	Non-Sworn	Total	Sworn	Non-Sworn	Sworn	Non-Sworn	
2018	849	280	1,129	80	52	124	40	
2017	783	280	1,063	73	36	100	69	
2016	783	321	1,104	97	51	84	83	
2015	753	314	1,067	98	64	106	88	
2014	758	308	1,066	81	44	71	58	
2013	758	307	1,065	79	27	51	46	
2012	758	307	1,065	55	46	57	39	
2011	758	307	1,065	52	60	28	29	
2010	759	307	1,066	40	45	117	62	
2009	741	300	949	65	52	69	28	
2008	729	319	985	83	53	91	64	

# Gwinnett COUNTY GOVERNMENT

GWINNETT COUNTY
Police Department
75 Langley Drive | Lawrenceville, Georgia
GwinnettPolice.com